

PRIORITY 1: ECONOMY

<i>Our priority activities for 17/18</i>	<i>Lead Portfolio</i>	<i>Service Area</i>	<i>Responsible Officer</i>
Develop an Economic Strategy for Mid Devon	Planning and Economic Regeneration	Growth, Economy & Delivery	Adrian Welsh, Group Manager – Growth, Economy & Delivery
Support the Local Plan examination	Planning and Economic Regeneration	Forward Planning	Jenny Clifford, Head of Planning, Economy & Regeneration
Adopt the Local Plan and Community Infrastructure Levy	Planning and Economic Regeneration	Forward Planning	Jenny Clifford, Head of Planning, Economy & Regeneration
Secure the delivery of the enabling A361 access junction to unlock Tiverton EUE	Planning and Economic Regeneration	Growth, Economy & Delivery	Jenny Clifford, Head of Planning, Economy & Regeneration
Consult on and adopt the Tiverton Town Centre Masterplan	Planning and Economic Regeneration	Growth, Economy & Delivery	Jenny Clifford, Head of Planning, Economy & Regeneration
Resubmit the Heritage Lottery Fund bid for the townscape heritage scheme for Cullompton	Planning and Economic Regeneration	Growth, Economy & Delivery	Adrian Welsh, Group Manager – Growth, Economy & Delivery
Reduce the number of empty shops across the three market towns	Planning and Economic Regeneration	Growth, Economy & Delivery	Adrian Welsh, Group Manager – Growth, Economy & Delivery
Increase the number of (rateable) businesses in the District.	Planning and Economic Regeneration	Growth, Economy & Delivery	Adrian Welsh, Group Manager – Growth, Economy & Delivery
Scope and develop a project to provide business incubator space	Planning and Economic Regeneration	Growth, Economy & Delivery	Adrian Welsh, Group Manager – Growth, Economy & Delivery

Strategic Risks to the Economy Priority

- Brexit and related impacts on trade, finance and economy
- Connectivity - failing to provide/secure the physical and digital networks needed for strategic growth
- Failing to plan for, and react to, the shrinking need for physical retail provisioning and the commensurate impact on our places
- Planning legislation driving unwanted outcomes eg. Potential housing need targets linked to affordability (price suppression)

PRIORITY 2: HOMES

<i>Our priority activities for 17/18</i>	<i>Lead Portfolio</i>	<i>Service Area</i>	<i>Responsible Officer</i>
Agree a 10 year strategic Council Housing Supply	Housing and Property	Housing	Andrew Pritchard, Director of Operations
Bid submission for capacity funding for Culm Garden Village	Planning and Economic Regeneration	Growth, Economy & Delivery	Adrian Welsh, Group Manager – Growth, Economy & Delivery
Cosy Devon Initiative (ECO scheme) Local Energy Advice Program (LEAP)	Community Well Being	Public Health	XX, Group Manager for Public Health & Regulation
Commence masterplanning for Culm Garden Village	Planning and Economic Regeneration	Planning	Jenny Clifford, Head of Planning, Economy & Regeneration
Infrastructure business case for Junction 28 to unlock housing delivery	Planning and Economic Regeneration	Growth, Economy & Delivery	Adrian Welsh, Group Manager – Growth, Economy & Delivery
Bring Empty Homes back into use to maximise utilisation of housing stock	Housing and Property	Private Sector Housing	XX, Group Manager for Public Health & Regulation

Strategic Risks to the Homes Priority

- Brexit and related impacts on national economy and housing market
- National legislation around 'Right to Buy' or rental values impacting case for investment against our improvement programme and/or our ability to replace stock
- Garden Village failing to secure Ministerial support
- Universal Credit and impact on arrears
- Any national intervention taking decision-making away from local councils (e.g. commercialising 'processing' of apps)

PRIORITY 3: COMMUNITY

<i>Our priority activities for 17/18</i>	<i>Lead Portfolio</i>	<i>Service Area</i>	<i>Responsible Officer</i>
Complete the Exe Valley extension	Community Well Being	Leisure	XX, Group Manager for Corporate Property & Commercial
Develop a framework approach to play and open space within Mid Devon – 10yr mgmt. plan and design principles	Environment	Property	Andrew Pritchard, Director of Operations Andrew Jarrett, Director of Finance Assets & Resources
Actively support the South West Youth Games	Community Well Being	Leisure	Andrew Pritchard, Director of Operations
Monitor the food rating system and assist businesses in achieving the highest standards – scores on the doors targets	Community Well Being	Environmental Health	XX, Group Manager for Public Health & Regulation
Continue to work on digital inclusion and digital transformation projects to help people access our services digitally	Community Well Being	Customer First and IT	XX, Group Manager for Business Transformation
Deliver a divestment framework policy	Housing and Property	Property	XX, Group Manager for Corporate Property & Commercial
Crediton & Cullompton Air Quality Action Plans renewal	Community Well Being	Environmental Health	XX, Group Manager for Public Health & Regulation
Refurbish Amory Park play area	Housing and Property	Property	XX, Group Manager for Corporate Property & Commercial

Strategic Risks to the Community Priority

- Brexit – national decisions made on digital infrastructure and any changes to state aid principles
- Leisure is a discretionary service, therefore budget context will place increased focus on its ability to adequately commercialise its product offering

PRIORITY 4: ENVIRONMENT

<i>Our priority activities for 17/18</i>	<i>Lead Portfolio</i>	<i>Service Area</i>	<i>Responsible Officer</i>
Resubmit Heritage Lottery Fund bid for Cullompton heritage townscape	Planning and Economic Regeneration	Growth, Economy & Delivery	Adrian Welsh, Group Manager – Growth, Economy & Delivery
Work with Cullompton Neighbourhood plan group towards country park	Planning and Economic Regeneration	Planning	Jenny Clifford, Head of Planning, Economy & Regeneration
Generate 10,000 customers on chargeable garden waste service	Environment	Waste & Recycling	XX, Group Manager for Open Space & Waste Services
Implement the recommendations from the Street Cleansing Service Review	Environment	Waste & Recycling	XX, Group Manager for Open Space & Waste Services
Open the waste transfer facility at Carlu Close	Environment	Waste & Recycling	XX, Group Manager for Open Space & Waste Services
Expand areas covered by the Trade Recycling Service (% covered by MDDC)	Environment	Waste & Recycling	XX, Group Manager for Open Space & Waste Services
Develop a framework approach to play and open space within Mid Devon – 10yr mgmt. plan and design principles	Environment	Property	Andrew Pritchard, Director of Operations Andrew Jarrett, Director of Finance Assets & Resources
Launch Energy Switching Scheme on MDDC website	Community Well Being	Public Health	XX, Group Manager for Public Health & Regulation
Reduce residual household waste to 420kg per unit	Environment	Waste & Recycling	XX, Group Manager for Open Space & Waste Services

Strategic Risks to the Environment Priority

- Substantial changes to waste disposal costs (impacting on MDDC via partnership arrangements with DCC)
- Public appetite for waste reduction
- Public attitudes to acceptability of littering in public space

PRIORITY 5: CORPORATE

<i>Our priority activities for 17/18</i>	<i>Lead Portfolio</i>	<i>Service Area</i>	<i>Responsible Officer</i>
Enable Premier Inn Development through to construction (incl amends to MDDC car park)	Housing and Property	Property	Andrew Jarrett, Director of Finance, Assets & Resources
Adoption of the Local Plan following examination	Planning and Economic Regeneration	Planning	Jenny Clifford, Head of Planning, Economy & Regeneration
Preparation for GDPR	Working Environment and Support Services	ICT & Customer First	Jill May, Director of Corporate Affairs & Business Transformation
Business Transformation Restructure and Business case	Working Environment and Support Services	Leadership Team	Jill May, Director of Corporate Affairs & Business Transformation
Reduce levels of sickness absence	Working Environment and Support Services	Leadership Team	Jill May, Director of Corporate Affairs & Business Transformation
Deliver a commercial return on assets	Housing and Property	Property	XX, Group Manager for Corporate Property & Commercial
Continue to update and improve corporate performance management to drive achievement of strategic objectives	Working Environment and Support Services	Performance	XX, Group Manager for Performance & Governance

Strategic Risks to the Corporate Priority

- Delays to Local Plan being adopted
- Further changes to legislation surrounding the holding of data and information
- Pay restraint and national impacts on resource cost